

ROADMAP NET ZERO

2024

CARBON FOOTPRINT

- ★ Undertake a Carbon Footprint Appraisal as guided by the GHG Protocol
- *Scope #1 – direct sources
- *Scope #2 – indirect sources

2025

MATERIAL VALUE CHAIN

- ★ Implement ethical procurement management controls
- *champion supplier commitment
- *develop supplier code of ethics
- *measure performance results

2027

CARBON NEUTRAL

- ★ Achieve carbon neutral status
- *displacement of fossil fuels – investing in verifiable carbon offsetting programmes

2028

REDUCE RE-USE RECYCLE

- Divert 100% of waste from landfill
- *identify destination solutions
- *consider life cycle perspective
- *adopt circular economy models

2041

BUILDINGS PERFORMANCE

- ★ Engage Green Lease Principles for occupied buildings
- *adopt innovative concepts
- *re- spec of IT intensive zones

2024

2050

2024

TARGET SETTING

- ★ Public commitment to sector level global pathways
- *net zero by 2045 | long-term
- *reduce tCO_{2e} by 45% in 2033 against base year | long-term

2027

REVIEW AND RECONFIGURATION

- ★ Reduce carbon reporting risks
- *expand scope of data collated
- *secure third-party assurance
- *establish emissions base year

2028

ZERO EMISSIONS VEHICLES

- ★ Achieve zero carbon fleet vehicles
- *100% first-year allowance on qualifying EV assets – full value write-off against taxable profits

2034

NEAR-TERM

- Reduce CO₂ by 45% against base year
- ★ 2023 reporting data
- *target plan to set against

2050

NET ZERO

- ★ Achieve net zero across all scopes
- *allowing (at most) 10% neutralisation to counter-balance residual CO₂ emissions impact